

Annex II

Evaluation Matrix

Proposed Research Question	Data Collection Questions	Data Sources			
		Document review	IOM Staff	Donors and partners	Beneficiaries
Relevance					
1. To what extent did the project “Enhancing Protection and Improving Knowledge on the Risks of Irregular Migration in Sudan – phase II” address a clearly defined need?	<ul style="list-style-type: none"> • How was the project developed? • Were there specific problems you felt the project was designed to address? Specifically in relation to: <ul style="list-style-type: none"> - provision of information and outreach to migrants communities on the service provided by the MRRC, including opportunities for AVRR - provision of support, access to basic services and referrals to more specialized services 	X	X	X	
2. How appropriate was the project design and strategy to achieve project results and specific objectives in the context in which it operates?	<ul style="list-style-type: none"> • How did you ensure that the project would be consistent with, and supportive of the needs of target beneficiaries? • To what extent do you consider the project documents identify the outcomes and impacts expected from the project? • How coherent and realistic do you consider the intervention logic? • What assumptions underlined the project design? To what extent do you consider the assumptions have been accurate? • To what extent do you consider the target populations, target locations and activities sufficiently well-defined and implemented in order to reach the project’s objectives? 	X	X	X	
Effectiveness					
3. How did the project design and the project stakeholders conceptualize the link between planned activities (including target groups and locations)	<ul style="list-style-type: none"> • What were the primary activities implemented as part of the project? • Were there any activities planned, but not implemented? <ul style="list-style-type: none"> ○ If so, what were they? ○ Why were they not implemented? 	X	X	X	

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and desired outcomes?	<ul style="list-style-type: none"> How do you understand the link between the project's activities and the desired objectives? 				
4. How do key stakeholders understand the extent to which projects objectives have been achieved / are likely to be achieved?	<ul style="list-style-type: none"> To what extent do you consider project objectives have been met under <ul style="list-style-type: none"> Outcome 1: Potential migrants, migrants' en-route demonstrate a decreased preference for irregular migration. Outcome 2: MRRC contributes to mixed migrant populations in Khartoum realizing their protection rights. 	X	X	X	
5. What are the main obstacles or barriers that the project has encountered during the implementation of the project? Has the project been successful in addressing these obstacles and how?	<ul style="list-style-type: none"> Did you experience any barriers or challenges to implementation of project activities? <ul style="list-style-type: none"> If so, which challenges/barriers and on which activities? How did they affect the outcome of the activity(ies)? Were you able to overcome them? If so, how? 	X	X	X	
Efficiency					
6. What factors contributed to the efficiency /inefficiency of project implementation?	<ul style="list-style-type: none"> To what extent were activities implemented as scheduled? If there were delays, how were they addressed? To what extent do you consider these delays affected the quality of activities delivered? How were resources allocated and monitored to encourage cost-effective implementation? What factors, in your view, contributed to the efficiency or inefficiency of project implementation? What, if any, alternative strategies could have achieved similar results in a more cost effective manner? 	X	X	(X)	
Impact					

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7. What do those who participated in the project activities regard as their primary achievements?	<ul style="list-style-type: none"> • What, in your opinion, have been the main achievements of the project? • In your view, what type of observed changes did the project contribute to with regard to: <ul style="list-style-type: none"> – knowledge – attitude – capacity (personal/institutional) • What difference has the project made to the project beneficiaries? 		X	X	X
8. Can any unintended or unexpected positive or negative effects be observed as a consequence of the project's interventions?	<ul style="list-style-type: none"> • What if any unintended or unexpected effects occurred as a consequence of the project's interventions? • Were these effects positive or negative? 		X	X	X
Sustainability					
9. To what extent are the key outcomes achieved sustainable beyond the project?	<ul style="list-style-type: none"> • Of the identified achievements, are there any plans in place to ensure that they continue beyond this project? <ul style="list-style-type: none"> ○ If yes, please provide details • In the view of stakeholders, what additional measures could have been taken to promote sustainability? 		X	X	
10. What are the major factors influencing the sustainability or non-sustainability of project's achievements?	<ul style="list-style-type: none"> • To what extent are project's activities supported by local institutions? • To what extent are they well integrated with social, political and cultural conditions in Sudan? 	X	X	X	
11. How successful has the project been in leveraging non-project resources for guaranteeing sustainability of project results, including but not limited to other IOM Sudan projects?	<ul style="list-style-type: none"> • Were there other IOM and/or non-IOM resources or activities devoted to: 1) the provision of information and outreach to migrants communities on the service provided by the MRRC, including opportunities for AVRR; 2) the provision of support, access basic services and referrals to more specialized services? If yes, please provide details 		X	X	
Good practices and Lessons Learned					

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12. To what extent has the project been able to draw on the recommendations from the evaluation of phase I?	<ul style="list-style-type: none"> • Has the project been able to draw on the recommendations from the evaluation of the first phase? • If yes, provide details 	X	X	X	(X)
13. What good practice and lessons learned can be drawn from implementation?	<ul style="list-style-type: none"> • In your view, which objectives could be built-on further? • Which, if any, aspects should be avoided to improve implementation? • In your view, which (if any) results, lessons learned, or good practices should be considered for the next phase of the project? 	X	X		